

8-21-1998

Board of Trustees Minutes, August 21, 1998

Eastern Washington University

Follow this and additional works at: http://dc.ewu.edu/trustees_minutes

Recommended Citation

Board of Trustees Minutes, August 21, 1998. Board of Trustees Records, University Archives & Special Collections, Eastern Washington University, Cheney, WA. http://dc.ewu.edu/trustees_minutes.

This Article is brought to you for free and open access by the Board of Trustees Records at EWU Digital Commons. It has been accepted for inclusion in Board of Trustees Minutes by an authorized administrator of EWU Digital Commons. For more information, please contact jotto@ewu.edu.

Eastern Washington University
BOARD OF TRUSTEES
August 21, 1998
10:00 a.m.
Pence Union Building
Room 263-67

Special Meeting/Workshop
Minutes

Board Members Present

Trustee James L. Kirschbaum, Chair
Trustee Jean L. Beschel, Vice Chair
Trustee Gordon E. Budke
Trustee Aaron C. Gutierrez
Trustee Joe W. Jackson
Trustee Mark Mays
Trustee Michael C. Ormsby

Board Member Absent

Trustee Lucy Isaki

Staff Present

Mr. Ken Berg, Director of Human Resources
Ms. Jan Bliss, Director of Benefits
Dr. Alex Cameron, Acting Vice President for Business and Finance
Mr. Dick Clark, University Architect
Mr. Tony Cook, Budget Analyst II, Facilities Planning
Ms. Roxann Dempsey, Assistant to the Vice President for Business & Finance
Mr. George Durrie, Director of Government Relations
Dr. Michael Frumkin, Dean, School of Social Work
Mr. Ruth Galm, Administrative Director Grants & Research Development
Mr. Richie Gibb, Director of Facilities and Maintenance
Dr. Flash Gibson, Vice Provost for Undergraduate Affairs
Ms. Rosemary Gregory, Director of Development II, College of Math, Science and Technology
Sgt. Lorraine Hill, Campus Police Officer
Mr. Curt Huff, Associate Vice President for Auxiliary Services
Dr. Stephen M. Jordan, President
Ms. Jane A. Johnson, Vice President for Advancement
Ms. Pat Kelley, Dean of Libraries
Mr. Shawn King, Assistant Director for Plant Maintenance
Dr. Brian Levin-Stankevich, Vice Provost for Enrollment Management and Student Affairs
Mr. Tom McArthur, President of Local 931
Mr. Larry McCulley, Budget Analyst II
Mr. Larry Mix, Associate Director for Property Management

Mr. Michael Nelson, Director of Internal Audit
Ms. Angelika M. O'Neill, Recording Secretary to the Board of Trustees
Ms. Stefanie Pettit, Public Information Officer
Mr. Wayne Praeder, Vice Provost for Information Resources
Mr. David Rand, Associate Vice Provost for Continuing Education
Ms. Jo Rogers, Director of Administrative Personnel & University Training
Mr. Rick Romero, Director of Contract Services
Ms. Flora S. Sandhaus, Budget Analyst I for Business & Finance
Mr. Bill Shaw, Chief Financial Officer
Ms. Judith Siminoe, Associate to the President
Ms. Carol Terry, Director of Budget Services
Mr. David Wallace, Director of Family Services, CTEC
Ms. Karen Wichman, Assistant Director of Plant Services
Ms. Leslie Younger, Computer Services Consultant
Dr. Niel T. Zimmerman, Vice President of Academic Affairs and Provost
Mr. Dick Zornes, Director of Intercollegiate Athletics

Faculty Present

Mr. Tom Bonsor, Professor of Economics
Dr. Jeffers Chertok, Interim Dean of the College of Letters, Arts and Social Sciences
Dr. Sandra Christensen, President of the Faculty Organization
Dr. David Cornelius, Associate Professor of Communication Studies
Dr. Ron Dalla, Dean of Graduate School
Dr. Joan Dickerson, Professor of Education
Dr. Neville Hosking, Interim Dean of the College of Education and Human Development
Dr. Dale Lindekugel, Vice President of Faculty Organization
Dr. Frank Nelson, Professor of Management Information Systems
Dr. John Schleede, Dean of the College of Business and Public Administration
Dr. Ray Soltero, Dean of the College of Math, Science and Technology
Dr. Jim Ruch, Treasurer of the Faculty Organization
Dr. Lynn Stephens, Professor of Accounting and Vice President of the Faculty Organization
Dr. Ed Yarwood, Dean of the College of Letters, Arts and Social Sciences

Students Present

Mr. Strider Denison, ASEWU President

Guests Present

Mr. David Rey, Cheney Free Press
Mr. Grayden Jones, The Spokesman-Review
Ms. Amy Sooy, Mayor of the City of Cheney
Senator Jim West, Higher Education; Ways and Means Committee

Call to Order and Quorum, I. and II. - Mr. Kirschbaum

At 10:05 a.m. Mr. Kirschbaum called the Board meeting of Eastern Washington University to order. A quorum was present at the meeting. Trustee Isaki was unable to attend the meeting.

Information Items, I.

Introduction, I.A. - Dr. Jordan

President Jordan gave his personal thanks to the committee that has most recently been working on the "Outline of Eastern Washington University's Mission/Operating Plan" under the leadership of Provost Niel Zimmerman, Flash Gibson, Ron Dalla, Leo Simpson, Rita Seedorf, Dale Lindekugel and Brian Levin-Stankevich. Dr. Jordan praised the committee for investing a tremendous amount of time into the document and having done an exceptionally good job.

Dr. Jordan pointed out that the document may be difficult to read as it follows the questions of the Legislature and the HECB guidelines, and in doing so, makes the flow of the document much more difficult. To assist better understanding, a two-page Executive Summary of the Mission and the Operating Plan has been prepared which should become part of the main document. Dr. Jordan informed the Board that, in addition to the committee's input, the document reflects his input and views in reading the environment the university is facing. He helped shape the document and is in support of the direction reflected in this document.

As to the process of today's meeting, the Provost will provide an overview of the document and allow time for the Board to ask questions of the Provost, the President and those members of the committee who have participated in developing the document. The discussion will be opened up to provide opportunity for the audience to ask questions and conclude with the Board giving guidance to the president and the administration on changes that the Board believes should occur to the document. The administration will then make adjustments to the document as directed and submit the document to the HECB on September 1. It was the administration's intent that the Board would review the document and give its final approval at the September 25 BOT meeting. However, the HECB's original meeting on September 29, at which presentations from each of the presidents on the budgets were scheduled, has now been moved to September 25, EWU's Board meeting day. Dr. Jordan asked the Board for its response to this change in plans.

Mission/Operating Plan, I.B. - Dr. Zimmerman

Provost Niel Zimmerman presented for discussion a draft of the revised Mission/Operating Plan developed as requested by the Legislature and Higher Education Coordinating Board. The revised Mission Statement focuses on the growth of the campus in Cheney and maintaining the commitment to programs in Spokane, ensures that Eastern students are broadly educated and technologically proficient, and pledges a student-centered approach to the college experience which incorporates significant faculty/student interaction. The Mission/Operating Plan outlines the revised Mission for the institution and includes information about Eastern's presence in Spokane and future focus. The document is formulated in bullet form, speaking to issues with the intent to generate discussion between the Board and the audience about the content of the document, providing feedback to the committee to further develop the document to a final form. The final plan is due in Olympia on October 15.

Dr. Jordan stated that the Mission Statement expresses Eastern's commitment to this region. The higher education market is very competitive. Even if Eastern attracts a larger market share of a diminishing market from the east side of the state, the state of Washington will still have a large student population growth problem. Eastern will seek to make a slight shift in the current percentages between east and west, but that slight shift has very big implications and ripples throughout the institution across the four or five years students are staying at Eastern, and one can easily see how that ripple moves through the institution. Dr. Jordan believes this is the

direction in which Eastern should be moving. This will contribute both to solving the state's problems and assuring the fiscal and programmatic viability of the institution.

Trustee Beschel complimented the authors of the document for its clear concepts and excellent writing style.

Dr. Christensen pointed out that Eastern's document does not offer specifics on what we are going to do nor how we going to do it, except for the information provided on the College of Business and Public Administration. She indicated WSU's preliminary draft posted on their Web site, is very specific to the point of listing two plus pages of Eastern's programs offered in Cheney and Spokane. Dr. Christensen wondered if Eastern should not respond to the published list, e.g., lower division English and Anthropology, Chinese and Russian. Does Eastern not want to go into more detail on how Eastern is going to respond to the issues which arise from those courses being offered in Spokane? Provost Zimmerman explained that Eastern has lots of courses which are used for a variety of purposes, many of them tied to the interdisciplinary studies but in very few programs.

Dr. Jordan stated that Eastern is trying to schedule a meeting with the four presidents and provosts of Gonzaga, Whitworth and Washington State University for early September to reconcile the four plans, addressing conflicts and identifying agreements among the parties. Dr. Jordan confirmed that the preliminary plans, as they are written now, will be submitted to the HECB by September 1.

Mr. Kirschbaum invited the public to respond to the Mission/Operating Plan as presented. No response was given.

Mr. Kirschbaum welcomed Dr. Alex Cameron in his new position as Interim Vice President of Business and Finance.

Discussion of the Decision Packages for the Biennial Operating/Capital Budget Request 1999-2001, IV.C. - Dr. Cameron

Vice President Alex Cameron presented the decision packages for the operating/capital biennial budget request 1999-2001 first for discussion and, later in the meeting, for the Board's approval. Mr. Rich Gibb presented the capital budget portion of the request. Upon approval, the decision packages, including any changes the Board may have made, will be forwarded to the Office of Financial Management as a proposal for Eastern's next biennium budget. (Attachment IV.A., Minutes BOT Meeting 7/24/98)

In the overview of the decision packages, Dr. Cameron pointed out that the proposed budget is based on the Mission/Operating Plan and that the discussion of the decision packages ought to take place in conjunction with the revised Mission. The biennial operating and capital decision packages have to meet three separate sets of criteria before being accepted by the EWU administration: 1) consistency with Eastern Washington University's Mission; 2) concurrence with HECB priorities; and 3) Eastern's eight performance measures.

The total amount of the decision packages for the biennial 1999-2001 operating budget request is \$12,157,000; the biennial 1999-2001 capital budget request, including preservation projects and program projects, is \$55,964,375.

Comment:

Dr. Jordan proposed to the Board to re-examine the request of \$850,000 for the design and building of a new presidential residence by first forming a committee under the guidance of the

Finance Committee to re-evaluate the issue and to come forward with a decision that serves the long-term interest of the university. Mr. Gibb has talked with the staff of the Office of Financial Management (OFM) who has agreed with the process and considers the dollar amount to be a place holder while Eastern examines the range of alternatives. President Jordan believes that the issue of the residence is about the presidency. What the Board expects from the president and the role the Board sees the president play. He requested that the Board consider forming an ad hoc committee or assigning the Finance Committee to be part of that review process and coming forth with a recommendation to the Board. The Board may take an active role in deciding what it thinks is appropriate for a president's residence. Mr. Kirschbaum stated that the Finance Committee could play that role.

Change in Agenda

Guidance from the Board was moved to be the last item on the agenda.

Action Items, II.

Biennial Budget Request 1999-2001, IV.A. - Dr. Cameron

Dr. Cameron recommended that the Board of Trustees approve the operating decision package request of approximately \$12,157,000 and the capital project request of approximately \$55,965,000 for the 1999-2001 biennial operating/capital budget request, subject to changes recommended by the Board of Trustees.

The Board's Finance Committee has reviewed the decision packages prior to the meeting.

Motion #07-01-98: "I recommend that the Board of Trustees approve the operating decision package request of approximately \$12,157,000 and the capital project request of approximately \$55,965,000 for the 1999-2001 biennial operating/capital budget request, subject to changes recommended by the Board of Trustees."

Discussion:

Trustee Beschel stated that she supports the motion with one exception, line item "Tawanka Improvements." Mrs. Beschel did not believe that the University should go forward with Tawanka improvements as the building is scheduled to be razed and goes against the Master Plan. She supports the budget as a whole with the presupposition that the budget will get funded.

Motion by Trustee Jackson; second by Trustee Budke; approved unanimously. Motion carried.

Guidance from the Board, I.D. - Mr. Kirschbaum

Mr. Kirschbaum invited comments.

Trustee Ormsby asked the administration for bi-weekly updates of the Mission/Operating Plan document with changes marked in the text. Dr. Jordan agreed to provide updates.

President Jordan stated that the Finance Committee, in its meeting held prior to the Board meeting, talked about a coming shortage in residence hall space and bringing Louise Anderson on line. There are time-specific issues for us to accomplish that if we choose to do so. The plan was briefly discussed by the committee, Board members indicated that the subject needed to be put into the context of the Mission/Operating Plan discussion. Dr. Jordan asked for a decision on that issue at the September Board meeting, that it would provide sufficient time to execute

the plan. Mr. Ormsby noted, if there are any other housing or dining issues that fit into the context of Louise Anderson Hall, it would be appropriate to bring them forward at the same time.

Trustee Budke expressed pleasure with how the process is working. He was glad to see that the university is working on an operating plan and budget that tie together.

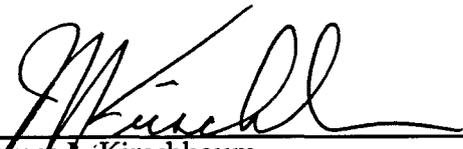
New Business

Trustee Kirschbaum addressed the change of the HECB meeting date as mentioned earlier in the meeting. Dr. Jordan proposed that he would attend the HECB meeting and make an early presentation in order to return on time to host the scheduled EWU Foundation event, and that Provost Zimmerman would lead the discussion on the Mission/Operating Plan and other items at the September 25 Board meeting.

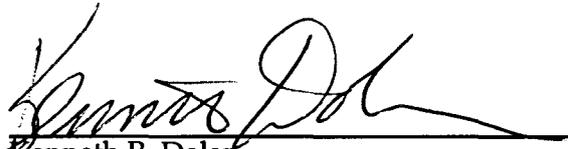
Trustee Kirschbaum asked if anyone had objections to Dr. Jordan's proposal. No objections were noted.

Adjournment, IV.

At 11:58 a.m. the meeting adjourned.



James L. Kirschbaum
Chair



Kenneth R. Dolan
Secretary to the Board of Trustees